MEMORANDUM OF UNDERSTANDING STATE OF NORTH DAKOTA ONE-STOP DELIVERY SYSTEM

For the Period of July 1, 2020 - June 30, 2023

This Memorandum of Understanding (MOU) is entered into by the North Dakota Workforce Development Council (NDWDC), acting as the local Workforce Investment Board (WIB), the core program partner agencies, the required partner agencies, and the Governor of North Dakota as the Chief Elected Official.

This MOU becomes effective on July 1, 2020 and will remain in effect until June 30, 2023. Pursuant to the requirements of the Workforce Innovation and Opportunity Act of 2014 (WIOA) Section 121(c); 20 CFR 678.500, 34 CFR 361.500, and 34 CFR 463.500, the purpose of this MOU is to establish cooperative and mutually beneficial relationships between the core and required partners and other WIOA partners whose participation has been determined to be vital to an effective One-Stop System.

I. PARTIES TO THE MEMORANDUM OF UNDERSTANDING (MOU)

The following core and required parties to this MOU shall constitute the North Dakota One-Stop Delivery System, hereinafter referred to as the One-Stop System. All parties shall participate in, and contribute to, the planning and operation of the One-Stop System.

PROGRAM/REVENUE SOURCE	AGENCY/ORGANIZATION
Title IV Rehabilitation Services for Individuals	Department of Human Services
with Disabilities	Christopher Jones, Executive Director
Temporary Assistance for Needy Families	
Senior Community Services Employment	
Program	
Community Services Block Grant	Division of Community Services
	Bonnie Malo, Director
WIOA Title II	Adult Education
Adult Education and Literacy Act	Stanley Schauer, Director
Carl D. Perkins Career and Technical Act of	ND Department of Career & Technical
2006	Education
	Wayde Sick, State Director
WIOA-Title I	Job Service North Dakota
Adult	Bryan Klipfel, Executive Director and WIOA
Youth	Liaison
Dislocated Worker	

Wagner-Peyser Unemployment Insurance	
Trade Adjustment Assistance Local Veterans' Employment Representatives	
and Disabled Veterans' Outreach Program	
Title I-D Indian & Native American Programs	Three Affiliated Tribes Mark N. Fox, Tribal Chairman
	Standing Rock Sioux Tribe Mike Faith, Tribal Chairman
	Turtle Mountain Band of Chippewa Jamie Azure, Tribal Chairman
	Spirit Lake Nation Peggy Cavanaugh, Tribal Chair
	United Tribes Technical College Leander "Russ" McDonald, PhD
Title I-C Job Corps	Burdick Job Corps Center Dan Budzyn, Acting Center Director
Title I-D Migrant Seasonal Farm Worker Programs	Motivation, Education & Training, Inc. Stacey Taylor, Executive Director

II. ONE-STOP SYSTEM

The One-Stop System in North Dakota offers workforce development programs that provide career and training services to participants and is intended to provide clients with career services and access to other employment and training services funded under WIOA and other federal programs. [See Attachment I for partner services and sources of funding.]

Job seekers, businesses, and other clients are provided access to services through a combination of strategies that include co-location, contract for service(s), direct delivery of service(s), and electronic linkages to other partner agency programs and services.

The North Dakota One-Stop System partners collaborate to create a seamless system of service delivery to ensure customer access to program services and enhance long-term employment outcomes. Each One-Stop partner is responsible for their individual program requirements and using the One-Stop System to improve outcomes for their clients.

One-Stop Operator

As authorized by the Governor, the NDWDC has selected Job Service North Dakota (JSND) as the One-Stop Operator for North Dakota, a single local area state. JSND has nine One-Stop Centers (also known as American Job Centers or Workforce Centers) throughout the state. These One-Stop Centers are designed to provide comprehensive outreach and in-person and online services to businesses and jobseekers.

One-Stop Centers (American Job Centers/Workforce Centers)

Bismarck Job Service

Amy Arenz, Manager	701-328-5000
1601 E. Century Avenue, Bismarck, ND 58503	infojsbis@nd.gov
M-F 8 am - 5 pm	Jobsnd.com

Grand Forks Job Service

Dustin Hillebrand, Manager	701-795-3700
1501 28th Ave South, Grand Forks, ND 58201	infojsgf@nd.gov
M-F 8 am - 5 pm	Jobsnd.com

Fargo Job Service

Carey Fry, Manager	701-239-7300
1350 32nd St. S., Fargo, ND 58103	infojsfg@nd.gov
M-F 8 am - 5 pm	Jobsnd.com

Minot Job Service

Susan Ogurek, Manager	701-857-7500	
3416 N Broadway, Minot, ND 58703	infojsmn@nd.gov	
M-F 8 am - 5 pm	Jobsnd.com	

Williston Job Service

Paula Hickel, Manager	701-774-7900	
422 1st Ave W, Williston, ND 58801	infojswl@nd.gov	
M-F 8 am - 5 pm	Jobsnd.com	

Dickinson Job Service

Mary Urlacher, Manager	701-227-3100	
66 Osborn Dr, Dickinson, ND 58601	infojsdk@nd.gov	
M-F 8 am - 5 pm	Jobsnd.com	

Devils Lake Job Service

Beatrice Manson, Manager	701-662-9300
301 S College Drive, Devils Lake, ND 58301	infojsdl@nd.gov
M-F 8 am - 5 pm	Jobsnd.com

Jamestown Job Service

Danica Chaput, Manager	701-253-6200
1307 12th Ave NE, Ste 3, Jamestown, ND 58401	infojsjm@nd.gov
M-F 8 am - 5 pm	Jobsnd.com

Wahpeton Job Service

Becky Lankow, Manager	701-671-1550
524 2nd Ave N, Wahpeton, ND 58075	infojswp@nd.gov
M-F 8 am - 5 pm	Jobsnd.com

One-Stop Operator Responsibilities:

As the One-Stop Operator, JSND is responsible for coordinating with identified partners to carry out the following functions:

- 1. Delivery of Services:
 - a. Program Coordination and Integration of:
 - i. Wagner/Peyser funded activities
 - ii. WIOA Adult, WIOA Dislocated Worker and WIOA Youth
 - iii. Jobs for Veterans State Grant
 - iv. Foreign Labor Certification
 - v. Trade Adjustment Assistance
 - vi. Department of Human Services funded programs of PRIDE, JOBS and BEST
 - vii. Work Opportunity Tax Credit (WOTC)
 - viii. Federal Bonding
 - b. Coordination of Partner Services, including, but not limited to:
 - i. Intake/eligibility determination (for onsite partners)
 - ii. Assessment
 - iii. Methods of referral
 - iv. Customer flow
 - c. Establish methods of employer interaction to ensure appropriate service providers are meeting employers' needs and reflected in the WIOA Effectiveness in Serving Employers performance measures.
- 2. Establish Operating Policies and Procedures:
 - a. Functional and program supervision including coordination of staff
 - b. Compliance and grievance procedures regarding the provision of, and access to, one-stop services
 - c. Establish hours of operation for the nine (9) One-Stop Centers
 - d. Establish the physical layout of the nine (9) One Stop Centers to include a resource area, and space for partner co-location where possible

- e. Establish practices that do not disincentivize providing services to individuals with barriers to employment who may require longer-term career and training services
- f. Structure business services to best meet the needs of employers
- g. In partnership with the U.S. Department of Labor, establish performance measures for WIOA and Wagner-Peyser services
- h. Coordinate Quarterly Partner Meetings to ensure:
 - i. Partner collaboration
 - ii. Process improvement leading to improved customer service and resource leveraging
 - iii. Schedule and conduct cross-training for all partners
- i. Disseminate information regarding the Eligible Training Provider List.
- j. Ensure priority of service for veterans and priority under 134(c)(3)(E) for adult employment and training activities as well as WIOA Youth priority under WIOA section 129(a)(4), 75% out of school youth expenditure rate and 129(c)(4), 20% work experience activity expenditure rate.
- 3. Compliance with:
 - i. State Risk Management and Federal ADA requirements
 - ii. Section 188 of WIOA
 - iii. One stop certification
 - iv. The provisions of WIOA Adult and Dislocated Worker Career and Training services and WIOA Youth Services
 - v. The U.S. Department of Labor regulations

One-Stop Partners

Each partner, through provisions of their direct services, co-location agreements, contract for services, or provisions of in-kind services is directly contributing to the success of the One-Stop System. Partners will further promote system integration to the maximum extent feasible through effective communication and information, and collaboration with the One-Stop Operator.

To accomplish the overall purpose of WIOA, partners agree to support the joint mission, vision, goals, strategies, and performance measures, leverage resources both statewide and regionally, and participate in regularly scheduled partner meetings to encourage collaboration and seek process improvement ideas to better serve the customer.

These collective efforts are further supported by each partner's responsibility to their respective programs:

- 1. Delivery of Services:
 - a. Follow the One-Stop System Guiding Principles
 - i. Informed Customer Choice
 - ii. Comprehensive and Seamless Services
 - iii. Integration of Services, including:
 - 1. Co-Location to maximize resources to mutual clients
 - 2. The use of technology
 - 3. Referral of Services
 - iv. Customer Focused Services
 - b. Ensure programs and facilities are accessible
 - c. Compliance with Priority of Service
 - d. Conduct Targeted Outreach
- 2. Continuous Improvement:

- a. Develop ongoing employee training
- b. Cross-Training of staff to improve the integration of services
- c. Annually reviewing performance metrics and identifying strategies to improve service
- 3. Communication & Data:
 - a. Enter into Data-Sharing agreements as required/needed
 - b. Keep data confidential per federal, state, local requirements, and follow policies of other partners related to such information
- 4. Compliance with Local, State, and Federal Laws

III. ONE-STOP OPERATING BUDGETAND INFRASTUCTURE FUNDING AGREEMENT

The sharing and allocation of infrastructure costs among one-stop partners is governed by WIOA sec. 121(h), its implementing regulations, and the Federal Cost Principles contained in the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) at 2 CFR part 200.

This MOU incorporates the One-Stop Operating Budget and Infrastructure Funding Agreement (IFA) to establish a financial plan, including terms and conditions, to fund the operations and programs carried out in the JSND Workforce Centers. The Parties to this MOU agree that joint funding is an essential foundation for an integrated service delivery system and necessary to maintain JSND's Workforce Centers.

The budget is established on a July 1 to June 30 fiscal year basis and is based on historical costs from the previous fiscal year's expenditures. Adjustments will be made within the first 60 days of the beginning of each fiscal year. [See current budget in Attachment II].

JSND Workforce Center's infrastructure costs are defined as non-personnel costs that are necessary for the general operation of the Workforce Center. All Parties recognize that infrastructure costs are applicable to all required Partners, whether they are physically located in a JSND Workforce Center or not. Each partner's contributions to these costs may vary, as these contributions are based on the proportionate use and relative benefit received, consistent with the Partner programs' authorizing laws and regulations and the Uniform Guidance.

Implementation of the Infrastructure Funding Agreement will begin each calendar year, January 1 through December 31.

Cost Allocation Methodology

JSND administers several of the WIOA core and required programs. The agency cost allocation plan is used to cover infrastructure costs. Partner programs administered by JSND are WIOA Adult, WIOA Dislocated Worker, WIOA Youth, Wagner-Peyser, Jobs for Veterans State Grant, Trade Adjustment Act, Unemployment Insurance and Unemployment Insurance funded Reemployment Services and Eligibility Assessments program. JSND administers a portion of the Temporary Assistance for Needy Families (TANF) employment and training and TANF funded Parental Responsibility Initiative for the Development of Employment program through contract from the Department of Human Services. All staff overhead charges are applied to infrastructure costs.

The partner programs physically located in a One-Stop Center will have square footage usage determined in the lease which factors in the infrastructure costs. Leases will be paid on a monthly basis. The partner

programs not physically located in a One-Stop Center will have benefits determined by co-enrollments and available tallied customer orientations. *[See Table 1]*

Partners	Method to determine benefit	Resources
WIOA Title I (Dislocated	Staff FTE's and Customer #s	Overhead portion of staff
Worker, Youth & Adult)		charges
Wagner-Peyser	Staff FTE's and Customer #s	Overhead portion of staff
(employment services)		charges
JVSG (VETS)	Staff FTE's and Customer #s	Overhead portion of staff
		charges
Trade Act	Staff FTE's and Customer #s	Overhead portion of staff
		charges
Unemployment Insurance	IP addresses and UI ICE login's	RESEA Overhead portion of
	Square footage for UI Tax staff	staff charges, FAIRA and UI
		Admin
Adult Education	# of co-enrollments with Wagner – Peyser staff	Adult Ed Admin funds
	assisted services & WIOA Title I	
Vocational Rehabilitation	Square footage and # of co-enrollments with	Program funds
	Wagner – Peyser staff assisted services &	
	WIOA Title I	
TANF	Staff FTE's for JOBS & PRIDE	Overhead portion of staff
	# of co-enrollments with Wagner – Peyser staff	charges,
	assisted & WIOA Title I	Admin Funds
NFJP	# of co-enrollments with Wagner – Peyser staff	Admin and Program funds
(Farmworker Program)	assisted services & WIOA Title I	
Job Corps	Square footage and # of co-enrollments with	Program funds
	Wagner-Peyser staff assisted services & WIOA	
	Title I and onsite orientations	
SCSEP	# of co-enrollments with Wagner- Peyser staff	Admin and Program funds
(Older Worker Program)	assisted services & WIOA Title I	
Perkins-Post Secondary	# of co-enrollments with Wagner- Peyser staff	Admin funds
(Career & Tech Ed)	assisted services & WIOA Title I	

 Table 1: Cost Allocation Methodology

CSGB and HUD employment and training, YouthBuild and the Second Chance Act programs are not present in North Dakota. The Indian & Native American programs will not be participating in the Infrastructure Funding Agreement according to WIOA sec. (h)(2)(D)(iv).

Cost Reconciliation

All Parties agree that a semi-annual reconciliation of budgeted and actual costs and update of the costs and benefit determinations will be shared by JSND. An invoice will be prepared for each Partner with the actual costs allocable to each Partner in accordance with the following process:

- JSND will submit the invoices to the Partners and send a copy of the updated budget to all Parties no later than forty-five (45) days after the end of the calendar year.
- Upon receipt of the invoice and adjusted budget, each Partner will review both documents and will submit payment to JSND no later than fifteen (15) days following receipt. Payment of the invoice signifies agreement with the costs in the adjusted budget.
- Partners will communicate any disputes with costs in the invoice or the adjusted budget to JSND in writing.

Steps to Reach Consensus

All Parties agree that the steps to reach consensus for this IFA will be the same as described in the Dispute Resolution section of this MOU. Partners will make a concerted effort to negotiate the IFA along with the remainder of the MOU, including the overall operating budget, for the JSND Workforce Centers.

IV. MOU AGREEMENT

The One-Stop Memorandum of Understanding (MOU) is the recognized vehicle for the Board to implement an agreement among the one-stop partner programs regarding one-stop delivery of services in the local workforce development area.

To facilitate consistency and transparency in determining costs for One-Stop services, the Title 1 Administrator will prepare the Infrastructure Funding Agreement (IFA) and provide copies to one-stop partner programs and the WIB. Questions or issues regarding the IFA will be provided to the Title 1 Administrator and Board staff for resolution, if necessary.

The IFA must address cost sharing and infrastructure costs in a fair and equitable manner consistent with all policies and procedures. A review of the IFA will be conducted with an eye toward equitable cost sharing among partners, including a consistent approach to in-kind costs.

Dispute Resolution / Appeals Process

This appeals process is in accordance with section 121(h)(2)(E) of WIOA.

Step 1. As one-stop partners are negotiating the IFA, if difficulty in reaching agreement or an impasse has occurred a One-Stop Partner may appeal the negotiated amount for their agency by notifying the Title I Administrator in writing immediately in order to direct an appeals resolution team to provide technical assistance and finalize a solution. This notification should occur within 30 days.

This appeals resolution team will be comprised of agency-designated staff with decision-making authority from each of the partner agencies working toward a local agreement and shall include a staff member from the NDWDC.

Step 2. If the appeals resolution team is unable to finalize a solution within 30 days of notification by local partners, the appeal is forwarded to the Governor who will make final determinations on the terms of the IFA for those program partners over which he has decision-making authority and will impose a cost sharing arrangement.

JSND must provide the appropriate and relevant materials and documents used in the negotiations to the Governor, preferably at the time of the notification of failure to reach consensus or request for appeal resolution, but no later than ten (10) business days thereafter. At a minimum, JSND must provide to the Governor:

- The Local WIOA plan;
- The cost allocation methodology or methodologies proposed by the Partners to be used in determining the proportionate share;
- The proposed amounts or budget to fund infrastructure costs;
- The amount of Partner funds included;
- The type of funds (cash, non-cash, and third-party in-kind contributions) available, including all documentation on how Partners valued non-cash and third-party in-kind contributions consistent with 2 CFR 200.306;
- Any proposed or agreed on One-Stop Center budgets (for individual centers or a network of centers); and

• Any partially agreed upon, proposed, or draft IFAs.

JSND may also provide the Governor with additional materials that they or the Governor find to be appropriate.

Indemnification and Liability

By executing this MOU, each entity agrees to work together to deliver One-Stop services for employers, the underemployed, and those seeking employment. However, the entities are not legally "partners" to the extent that the term encompasses joint and several liabilities. Each legal entity under this MOU is responsible for its own employees, representatives, agents, and subcontractors.

Grievances or complaints filed by employers, employees, clients, or those seeking employment will need to follow the grievance and complaint procedures established by each individual partner agency for the programs they administer.

Equal Opportunity and Non-Discrimination

The partners acknowledge familiarity with and will abide by all applicable Federal and State of North Dakota laws, rules, regulations, policies, procedures, and reporting requirements. This includes, but is not limited to, discrimination policies, compliance with the Americans with Disabilities Act of 1990, and maintenance of drug free workplaces. Reference is made, but not limited to, Sec. 181 – "Requirements and Restrictions," and Sec. 188 – "Nondiscrimination," of WIOA. Tribal and federal law provide for Indian preference in hiring. This MOU expressly recognizes that Indian preference in hiring applies hereunder only to such partners that are required by tribal or federal law to use the preference.

All Parties to this MOU certify that they prohibit, and will continue to prohibit, discrimination, and they certify that no person, otherwise qualified, is denied employment, services, or other benefits on the basis of: (i) political or religious opinion or affiliation, marital status, sexual orientation, gender, gender identification and/or expression, race, color, creed, or national origin; (ii) sex or age, except when age or sex constitutes a bona fide occupational qualification; or (iii) the physical or mental disability of a qualified individual with adisability.

The Parties specifically agree that they will comply with Section 188 of the WIOA Non-discrimination and Equal Opportunity Regulations (29 CFR Part 38; Final Rule December 2, 2016), the Americans with Disabilities Act (42 U.S.C. 12101 et seq.), the Non-traditional Employment for Women Act of 1991, titles VI and VII of the Civil Rights of 1964, as amended, Section 504 of the Rehabilitation Act of 1973, as amended, the Age Discrimination Act of 1967, as amended, title IX of the Education Amendments of 1972, as amended, and with all applicable requirements imposed by or pursuant to regulations implementing those laws, including but not limited to 29 CFR Part 37 and 38.

Drug and Alcohol-free workplace

All Parties to this MOU certify they will comply with the Drug-Free Workplace Act of 1988, 41 U.S.C. 702 et seq., and 2 CFR part 182 which require that all organizations receiving grants from any Federal agency maintain a drug-free workplace. The recipient must notify the awarding office if an employee of the recipient is convicted of violating a criminal drug statute. Failure to comply with these requirements may be cause for suspension or debarment under 2 CFR part 180, as adopted by the U.S. Department of Education at 2 CFR 3485, and the U.S. Department of Labor regulations at 29 CFR part 94.

Certification Regarding Lobbying

All Parties shall comply with the Byrd Anti-Lobbying Amendment (31 U.S.C. Section1352), 29 C.F.R. Part 93, and 34 CFR part 82, as well as the requirements in the Uniform Guidance at 2 CFR 200.450. The

Parties shall not lobby federal entities using federal funds and will disclose lobbying activities as required by law and regulations.

All Parties shall comply with the debarment and suspension requirements (E.0.12549 and12689) and 2 CFR part 180 and as adopted by the U.S. Department of Labor at 29 CFR part 2998 and by the U.S. Department of Education at 2 CFR 3485.

Amendment Requests

One or more partners may request, in writing, an amendment to this MOU by submitting their request to the North Dakota Workforce Development Council, 1600 E. Century Avenue, Bismarck, North Dakota 58506-5507. All partners to this agreement will be afforded a 60-day comment period on the proposed amendments. The proposed amendments and comments by the partners will be presented to the NDWDC for approval. If a commenting partner disagrees with the NDWDC action, this partner may pursue a resolution as outlined in this section.

Termination

This MOU will remain in effect unless terminated by one or more parties for reasons specified below:

- All Parties mutually agree to terminate this MOU prior to the end date.
- Federal oversight agencies charged with the administration of WIOA are unable to appropriate funds or if funds are not otherwise made available for continued performance for any fiscal period of this MOU succeeding the first fiscal period. Any party unable to perform pursuant to MOU due to lack of funding shall notify the other Parties as soon as the party has knowledge that funds may be unavailable for the continuation of activities under this MOU.
- WIOA is repealed or superseded by subsequent federal law.
- Local area designation is changed under WIOA.
- A party breaches any provision of this MOU and such breach is not cured within sixty (60) days after receiving written notice from the Workforce Development Council Chair (or designee) specifying such breach in reasonable detail. In such event, the non-breaching party(s) shall have the right to terminate this MOU by giving written notice thereof to the party in breach, upon which termination will go into effect immediately.

In the event of termination, the Parties to the MOU must convene within thirty (30) days after the breach of the MOU to discuss the formation of the successor MOU.

V. SIGNATURES TO THE MEMORANDUM OF UNDERSTANDING:

By Signing this agreement, all parties agree to abide by the components outlined in this Memorandum of Understanding:

David Farnsworth	06/23/2020 Check of tap to enter a date.
David Farnsworth, Board Chair, WDC	
Bryan Klipfel	6/23/2020 Chick or tap to enter a date.
Bryan Klipfel, Executive Director, JSND	
Stanley Schauer	6/4/2020
Stanley Schauer, Director, Adult Education	
Chris Jones	G/2R/2P20 to enter a date.
Christopher Jones, Executive Director, Department of Human S	
Bonnie Malo	6/22/2020
Bonnie Malo, Director, Division of Community Services	
Wayde Sick	6/15/2020
Wayde Sick, Director, Department of Career & Technical Edu	
	Date:
Mark N. Fox, Tribal Chairman, Three Affiliated Tribes	
Mike Faith, Tribal Chairman, Standing Rock Sioux Tribe	Date:
, , , ,	
Jamie Azure, Tribal Chairman, Turtle Mountain Band of Chipp	Date: bewa
	Date:
Peggy Cavanaugh, Tribal Chair, Spirit Lake Nation	
	Date:
Leander "Russ" McDonald, PhD, United Tribes Technical Col	lege
Stacey Taylor, Executive Director, Motivation, Education & T	Date:
Stacey rayior, Executive Director, Motivation, Education & I	ranning
Fred Williams	Date: 03/29/2021
Fred Williams, Center Director, Burdick Job Corps	

ATTACHMENT I Services available through the One-Stop System

	Partner Agency(jes)				
WIOA Basic Career Services	Partner Agency(ies)	Funding Sources	How Will Service Be Made Available On-site at AJC On-site at system partner By appt. at partner center Contracted service Self-help Remotely through virtual and phone		
			connections		
Outreach, intake and orientation to the services available through the One-Stop System	JSND Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA Title I, Trade, Wagner Peyser, UI, JVSG WIOA, Section 166	On-site at AJC, Self help Remotely through virtual and phone connections On-site at system partner		
	Community Action Agency	CSBG	On-site at system partner, By appt. at system partner		
	DHS	TANF	Contracted service		
	MET	WIOA, Section 167	On-site at AJC, on-site at system partner		
	Voc. Rehab	VR	On-site at system partner, By appt. at system partner		
	Experience Works	SCSEP	On-site at system partner, By appt. at system partner		
	DPI	WIOA Title II	Contracted service		
Initial assessment of basic skill levels (including English language proficiency), aptitudes, abilities (including skills gaps), and supportive service needs	JSND Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA Title I, Trade Wagner Peyser, JVSG WIOA, Section 166	On-site at AJC, Self-help, Remotely and through virtual and phone connections On-site at system partner		
	Community Action Agency	CSBG	On-site at system partner, By appt. at system partner		
	DHS	TANF	Contracted service On-site at AJC, on-site at system partner		
	MET	WIOA, Section 167	On-site at AJC, on-site at system partner,		
	Voc. Rehab	VR	By appt. at system partner, Contracted service, Self help		
	Experience Works	SCSEP	On-site at system partner, By appt. at system partner		
	DPI	WIOA Title II	Contracted service		

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Job search and placement assistance and career counseling	JSND	WIOA Title I, Trade Wagner Peyser, JVSG	On-site at AJC, Self-help, remotely through virtual and phone connections
 including: Provision of information on indemand industry sectors and occupations and Provision of information on nontraditional employment 	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 167	On-site at system partner
Appropriate recruitment and other business services on behalf of employers	Community Action Agency	CSBG	On-site at system partner, By appt. at
- mprojeto	DHS	TANF	system partner
	Job Corps	USDOL	Contracted service
			On-site at system partner, By appt. at system partner, Contracted service, Self help
	MET	WIOA, Section 167	On-site at AJC, On-site at system partner
	Voc Rehab	VR	On-site at system partner, By appt. at system partner, Contracted service, Self
	Experience Works	SCSEP	help
	DPI	WIOA Title II	On-site at system partner
			Contracted service
Provision of workforce and labor market information including:	JSND	WIOA Title I, Trade Wagner Peyser, JVSG	On-site at AJC, Self-help, Remotely through virtual and phone connections
 Job vacancy listings, Information on job skills necessary to obtain employment within the job vacancy listings, Information relating to occupations in-demand and the earnings, skill requirements and 	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner
advantage opportunities	Job Corps	DOL	
	300 Corps		On-site at system partner, By appt. at system partner, Contracted service
	MET	WIOA, Section 167	On-site at AJC, On-site at system partner,
	Voc Rehab	VR	Self help
			On-site at AJC, On-site at system partner, By appt. at system partner, Self help
	Experience Works	SCSEP	On-site at system partner, Self help
	DPI	WIOA Title II	Contracted service
Provision of program performance information and program cost information on:	JSND	WIOA Title I, Trade Wagner Peyser, JVSG	On-site at AJC, Self-help, Remotely through virtual and phone connections
a. Eligible providers of training services described in WIOA	MET	WIOA, Section 167	On-site at AJC, On-site at system partner,
section 122; b. Eligible providers of youth activities described in WIOA	Voc Rehab	VR	Self help On-site at system partner, By appt. at
section 123; c. Providers of adult education	DPI	WIOA Title II	system partner, Self help Contracted service
described in Title II; d. Providers of postsecondary vocational education activities			Contracticu Sci Vice
and vocational activities available to school dropouts under the Carl			
D. Perkins Career and Technical Education Act; and			

e. Providers of vocational			
rehabilitation program activities			
described in Title IV of WIOA	VOLD.		
Provision of information on how	JSND	WIOA Title I	On-site at AJC, Self-help, Remotely
the local area is performing on the		Wagner Peyser, JVSG	through virtual and phone connections
local performance measures			
and any additional information		WIGA THE	
with respect to the One-Stop	DPI	WIOA Title II	
System in the local area			Contracted service
Provision of information and	JSND	WIOA Title I, Trade	On site at AIC Salfhaln Demotaly
	JSND		On-site at AJC, Self-help, Remotely through virtual and phone connections
referral relating to the availability		Wagner Peyser, JVSG	inrough virtual and phone connections
of supporting services or assistance including:	Native American WIOA	WIOA, Section 166	
•Child care,	-UTTC	wIOA, Section 100	On-site at system partner
•Child support,	-Standing Rock Sioux Tribe		On-site at system partici
•Medical or child health	-Fort Berthold Three Affiliated Tribes		
assistance.	-Turtle Mountain Band of Chippewa		
•Benefits under the supplemental	-Spirit Lake Nation		
nutrition assistance program,	-Spirit Lake Nation		
•Assistance through the earned	Community Action Agency	CSBG	
income tax credit,	Community Action Agency	6500	On-site at system partner, By appt. at
•Assistance under a State program			system partner
for temporary assistance for	DHS	TANF	system partier
needy families, and	DIIS	IAN	Contracted service
•Other supportive services and	MET	WIOA, Section 167	Contracted service
transportation provided through		wioz, section 107	On-site at AJC, on-site at system partner,
funds made available in a local			By appt. at system partner, Self help
area	Voc Rehab	VR	By appr. at system partier, Sen help
area	v oe Renab	VIC	On-site at system partner, By appt. at
			system partner, Self help
	Experience Works	SCSEP	system partner, sen nerp
	Enperionee (Comb	DEDLI	On-site at system partner, Self help
	DPI	WIOA Title II	
			Contracted service
Provision of information and	JSND	WIOA Title I, Trade	On-site at AJC, Self-help, Remotely
assistance regarding filing claims		Wagner Peyser, UI, JVSG	through virtual and phone connections
for unemployment compensation		8,,,,	6 1
1 5 1	MET	WIOA, Section 167	
		,	On-site at AJC, On-site at system partner,
			By appt. at system partner, Self help
Assistance in establishing	JSND	WIOA Title I, Trade	On-site at AJC, Self-help, Remotely
eligibility for programs of		Wagner Peyser, UI, JVSG	through virtual and phone connections
financial aid assistance for		·····g	
training and education programs	MET	WIOA, Section 167	
not funded under WIOA		,	On-site at AJC, On-site at system partner,
			By appt. at system partner, Self help
	DHS	TANF	- y - FF ····· - y - ···· F ······, - ··· - F
			Contracted service
	DPI	WIOA Title II	
			Contracted service
Follow-up services	JSND	WIOA Title I, Trade	On-site at AJC, Self-help, Remotely
-		Wagner Peyser, JVSG	through virtual and phone connections
	Native American WIOA	WIOA, Section 166	
	-UTTC		On-site at system partner
	-Standing Rock Sioux Tribe		
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes		
	-Standing Rock Sioux Tribe		
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes		
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation		
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa	TANF	
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation		Contracted service
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	TANF USDOL	Contracted service
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation DHS		Contracted service On-site at system partner, By appt. at
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation DHS		
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation DHS Job Corps	USDOL	On-site at system partner, By appt. at
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation DHS		On-site at system partner, By appt. at system partner, Contracted service, Self

	Experience Works	SCSEP	
	DPI	WIOA Title II	On-site at AJC, On-site at system partner
			Contracted service
Services for			
Employers			
Job postings	JSND	Wagner Peyser	On-site at AJC, Self-help, Remotely
		WIOA, Section 166	through virtual and phone connections
	Native American WIOA -UTTC		On-site at system partner
	-Standing Rock Sioux Tribe		
	-Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa		
	-Spirit Lake Nation		
	MET	WIOA, Section 167	
	Experience Works	SCSEP	On-site at system partner
	-		On-site at system partner
Labor Market Information	JSND	WIOA Title I Wagner Peyser, JVSG	On-site at AJC, Self help
	MET	WIOA Section 167	On-site at system partner
Information on training programs	DPI JSND	WIOA Title II WIOA Title I, Trade,	Contracted service On-site at AJC, Self-help, Remotely
information on training programs		Wagner Peyser, JVSG	through virtual and phone connections
	Native American WIOA	WIOA, Section 166	
	-UTTC -Standing Rock Sioux Tribe		On-site at system partner
	-Fort Berthold Three Affiliated Tribes		
	-Turtle Mountain Band of Chippewa -Spirit Lake Nation		
	Job Corps	USDOL	
	500 Colps	CODOL	On-site at system partner, By appt. at
	MET	WIOA, Section 166	system partner, Contracted service
	Voc Rehab	VR	On-site at system partner
			On-site at system partner
	Experience Works	SCSEP	On-site at system partner
	DPI	WIOA Title II	Contracted service
Skills Assessment	JSND	Wagner Peyser, JVSG	On-site at AJC, Self-help, Remotely
			through virtual and phone connections
	Native American WIOA	WIOA, Section 166	
	-UTTC -Standing Rock Sioux Tribe		On-site at system partner
	-Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa		
	-Spirit Lake Nation		
	MET	WIOA, Section 167	
	Experience Works	SCSEP	On-site at system partner
	-		On-site at system partner
	DPI	WIOA Title II	Contracted service
Job Referrals	JSND	WIOA Title I,	On-site at AJC, Self-help, Remotely and
		Wagner Peyser, JVSG	through virtual and phone connections

WOTC	JSND	Wagner Peyser	Self help
	Voc Rehab	VR	On-site at system partner
ADA Accommodation Disability Awareness	Voc Rehab	VR	On-site at system partner
Individualized Career Services			
Comprehensive and specialized assessments of skill levels and	JSND	WIOA Title I, JVSG, Trade	On-site at AJC, Remotely through virtual and phone connections
services needs which may include: Diagnostic testing and use of other assessment tools, and in-depth interviewing and evaluation to identify employment barriers and	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner
appropriate employment goals	DHS	TANF	Contracted service
	MET	WIOA, Section 167	On-site at AJC, On-site at system partner, By appt. at system partner, Contracted service
	Voc Rehab Experience Works	VR SCSEP	On-site at system partner, Self help
	DPI	WIOA Title II	On-site at system partner Contracted service
Development of an individual employment plan	JSND Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA Title I, JVSG, Trade WIOA, Section 166	On-site at AJC, Remotely through virtual and phone connections On-site at system partner
	DHS	TANF	Contracted service
	Job Corps	USDOL	On-site at system partner, By appt. at system partner, Contracted service
	MET	WIOA, Section 167	On-site at AJC, On-site at system partner
	Voc Rehab Experience Works	VR SCSEP	On-site at system partner
	DPI	WIOA Title II	On-site at system partner Contracted service
Group Counseling	JSND	WIOA Title I, Trade Wagner Peyser, JVSG	On-site at system partner, Remotely through virtual and phone connections
	DHS	TANF	Contracted service
Individual counseling and career planning	MET JSND	WIOA Section 167 WIOA Title I, Trade Wagner Peyser, JVSG	On-site at AJC, On-site at system partner On-site at AJC, Self-help, Remotely through virtual and phone connections
	Native -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner On-site at system partner, By appt. at system partner

	Community Action Agency	CSBG	Contracted service				
	DHS	TANF	On-site at system partner, By appt. at system partner, Contracted service				
	Job Corps	USDOL	On-site at AJC, on-site at system partner On-site at system partner				
	MET	WIOA, Section 167					
	Voc Rehab	VR	On-site at system partner				
	Experience Works	SCSEP	Contracted service				
	DPI	WIOA Title II					
Short-term prevocational services, including development of	JSND	WIOA Title I, Trade Wagner Peyser, JVSG	On-site at AJC, Self-help, Remotely through virtual and phone connections				
learning skills, communication skills, interviewing skills, punctuality,	Native American WIOA -UTTC	WIOA, Section 166	On-site at system partner				
personal maintenance skills, professional conduct, to prepare individuals for unsubsidized employment or training	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation						
	DHS	TANF					
	MET	WIOA, Section 167	Contracted service				
	Voc Rehab	VR	On-site at AJC, On-site at system partner, By appt. at system partner on-site at system partner, Contracted				
	Experience Works	SCSEP	service on-site at system partner				
	DPI	WIOA Title II	Contracted service				
Internships and work experience linked to careers	JSND	WIOA Title I	On-site at AJC, Remotely through virtual and phone connections				
Workforce Preparation activities	JSND	WIOA Title I, JVSG, Trade	On-site at AJC, On-site at system partner, Self-help, Remotely through virtual and				
	DPI	WIOA Title II	phone connections Contracted service				
Financial literacy	JSND	WIOA Title I, Trade Wagner Peyser, JVSG	On-site at AJC, On-site at system partner, Self-help, Remotely through virtual and				
	DPI	WIOA Title II	phone connections Contracted Service				
Out-of-area job search and Relocation	JSND	WIOA Title I, Trade	On-site at AJC, Remotely through virtual and phone connections				
Training Services							
Occupational skills training, including training for	CTE	Perkins	On-site at system partner, By appt. at system partner				
nontraditional employment	JSND	WIOA Title I, Trade	On-site at AJC				
	Native American WIOA -UTTC -Standing Rock Sioux Tribe Fast Darthold Three Affiliated Tribas	WIOA, Section 166	On-site at system partner				
	-Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation						
	DHS	TANF	Contracted service				
	Job Corps	USDOL	On-site at system partner, By appt. at system partner, Contracted service				

	MET	WIOA, Section 167	Contracted service			
	Voc Rehab	VR	Contracted service			
	Experience Works	SCSEP	On-site at system partner			
	DPI	WIOA Title II	Contracted service			
On-the-job training	JSND	WIOA Title I, Trade	On-site at AJC			
	Native American WIOA -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner			
	DHS	TANF	Contracted service			
	MET	WIOA, Section 166	Contracted service			
	Voc Rehab	VR	Contracted service			
	DPI	WIOA Title II	Contracted service			
Workplace training with related instruction including cooperative	CTE	Perkins	On-site at system partner, By appt. at system partner			
education programs	JSND	WIOA Title I, Trade	On-site at AJC			
	Native American WIOA					
	-UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner			
	DHS	TANF	Contracted service			
	Job Corps	USDOL	On-site at system partner, By appt. at system partner, Contracted service			
	MET	WIOA, Section 167	Contracted service			
	Voc Rehab	VR	Contracted service			
	Experience Works	SCSEP	On-site at system partner			
	DPI	WIOA Title II	On-site at system partner, Contracted service			
Training programs operated by	JSND	WIOA Title I, Trade	On-site at AJC			
the private sector	Native American WIOA -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner			
	DHS	TANF	Contracted service			
	MET	WIOA, Section 166	Contracted service			
	Voc Rehab	VR	Contracted service			
	DPI	WIOA Title II	Contracted service			
Skill upgrading and retraining	CTE	Perkins	On-site at system partner, By appt. at system partner			

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	JSND	WIOA Title I, Trade	On-site at AJC			
	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner			
	DHS	TANF	Contracted service			
	Job Corps	USDOL	On-site at system partner, By appt. at system partner, Contracted service			
	MET	WIOA, Section 167	Contracted service			
	Voc Rehab	VR	Contracted service			
	Experience Works	SCSEP	On-site at system partner			
	DPI	WIOA Title II & State	On-site at system partner, Contracted service			
Entrepreneurial training	CTE	Perkins	On-site at system partner, By appt. at system partner			
	JSND	WIOA Title I	On-site at AJC			
	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner			
	DHS	TANF	Contracted service			
	MET	WIOA, Section 167	Contracted service			
	Voc Rehab	VR	Contracted service			
	DPI	WIOA Title II	Contracted service			
Job readiness training	JSND	WIOA Title I, Trade Wagner Peyser	On-site at AJC, Remotely through virtual and phone connections			
	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner			
	DHS	TANF	Contracted service			
	Job Corps	USDOL	On-site at system partner, Contracted			
	MET	WIOA, Section 167	service Contracted service			
	Voc Rehab	VR	On-site at system partner, Contracted			
	Experience Works	SCSEP	service			
	DPI	WIOA Title II	On-site at system partner			
			On-site at system partner, Contracted service			

Adult Education and Literacy	CTE	Perkins	On-site at system partner, By appt. at				
activities provided in combination with any of the above training			system partner				
services	DHS	TANF	Contracted service				
	MET	WIOA, Section 167	On-site at AJC, on-site at system partner, Contracted service				
	Voc Rehab	VR	Contracted service				
	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner, Contracted service				
	DPI	WIOA Title II	On-site at system partner, Contracted service				
Customized training conducted with a commitment by an	CTE	Perkins	On-site at system partner, By appt. at system partner				
employer or group of employers to employ an individual upon successful completion of training	JSND	WIOA Title I, Trade	On-site at AJC, Remotely through virtual and phone connections				
1 0	Native American WIOA -UTTC	WIOA, Section 166	On-site at system partner				
	-Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation						
	DHS	TANF					
	MET	WIOA, Section 167	Contracted service				
	Voc Rehab	VR	On-site at AJC, On-site at system partner, Contracted service				
	DPI	WIOA Title II	Contracted service				
			On-site at system partner, Contracted service				
English as a Second Language	DPI	WIOA Title II	On-site at system partner, Contracted service				
Support Services							
Needs Related Payments	Native American WIOA -UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation	WIOA, Section 166	On-site at system partner				
	MET	WIOA, Section 167	On-site at system partner				
	Voc Rehab	VR	On-site at system partner				
Transportation	JSND	WIOA Title I, Trade Wagner Peyser, JVSG	On-site at AJC, Remotely through virtual and phone connections				
	Native American WIOA	WIOA, Section 166					
	-UTTC -Standing Rock Sioux Tribe -Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa -Spirit Lake Nation		On-site at system partner				
	Community Action Agency	CSBG					
	,j		On-site at system partner, By appt. at				

			system partner
	DHS	TANF	system parmer
	2110	1111.1	Contracted service
	MET	WIOA, Section 167	
			On-site at system partner
	Voc Rehab	VR	
			On-site at system partner, Contracted service
Child and Dependent Care	JSND	WIOA Title I	On-site at AJC, Remotely through virtual
China and Dependent Care	1311D	wioA fille i	and phone connections
	Native American WIOA	WIOA, Section 166	F F
	-UTTC		On-site at system partner
	-Standing Rock Sioux Tribe		
	-Fort Berthold Three Affiliated Tribes -Turtle Mountain Band of Chippewa		
	-Spirit Lake Nation		
	-Spint Lake Nation		
	Community Action Agency	CSBG	
			On-site at system partner, By appt. at
	DUG	T AND	system partner (Region IV & V)
	DHS	TANF	Contracted service
	MET	WIOA, Section 167	Contracted service
			On-site at system partner
	Voc Rehab	VR	
			On-site at system partner, Contracted
			service
Other Support Services – housing,	JSND	WIOA Title I, Trade	On-site at AJC, Remotely through virtual
medical, food, and other assistance necessary to enable an	Native American WIOA	WIOA, Section 166	and phone connections
individual to participate in	-UTTC	wioA, section 100	On-site at system partner
activities authorized under WIOA	-Standing Rock Sioux Tribe		
Title I	-Fort Berthold Three Affiliated Tribes		
	-Turtle Mountain Band of Chippewa		
	-Spirit Lake Nation		
	Community Action Agency	CSBG	
			On-site at system partner, By appt. at
			system partner
	DHS	TANF	
	MET	WIOA, Section 167	Contracted service
	IVIE I	wioA, Section 107	On-site at system partner
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ATTACHMENT II

Infrastructure Budget

Expense Category	Cost Category	Minot	Williston	Bismarck	Dickinson	Grand Forks	Devils Lake	Fargo	Wahpeton	Jamestown	Total
Utilities	Infrastructure	22,944	10,834	34,382	16,467	24,240	16,928	40,341	7,712	0	173,849
Property Insurance	Infrastructure	708	412	827	403	1,070	427	771	242	124	4,983
Building Supplies	Infrastructure	946	2,255	1,177	1,057	2,427	574	2,763	178	115	11,492
Building Repairs	Infrastructure	4,024	4,105	3,523	3,627	4,719	1,627	3,428	205	0	25,256
Lawn care/Snow removal	Infrastructure	10,169	3,136	18,840	9,377	97,198	32,643	16,573	4,287	362	192,586
Elevator Mtce. Contracts	Infrastructure	0	2,505	0	2,227	0	2,227	1,810	0	0	8,769
Heating/Air Cond. Contracts	Infrastructure	17,940	6,604	7,200	5,040	8,950	4,560	4,511	2,769	0	57,574
Janitorial	Infrastructure	9,840	16,500	8,400	0	26,150	12,005	20,900	6,996	3,212	104,003
Extermination Services	Infrastructure	0	0	294	393	225	0	0	0	0	912
Rug Cleaning, Laundry	Infrastructure	923	483	0	0	1,346	350	1,548	390	0	5,039
Security Systems, Shredding	Infrastructure	122	2,872	208	96	296	96	1,808	96	112	5,706
Principal/Interest Expense	Infrastructure	0	0	214,081	0	0	0	0	0	0	214,081
Building Lease	Infrastructure	0	0	0	0	0	0	0	0	31,956	31,956
Internet Connections	Infrastructure	1,416	708	1,416	1,416	2,124	708	2,124	708	708	11,328
Telephone Lines	Infrastructure	672	336	672	672	1,008	336	1,008	336	336	5,376
		\$69,703	\$50,750	\$291,019	\$40,775	\$169,752	\$72,480	\$97,584	\$23,920	\$36,925	\$852,908

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